



# RISK DOCTOR TRAINING COURSE

**RISK DOCTOR & PARTNERS**

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## PROJECT RISK MANAGEMENT MASTER CLASS

**Presented by Dr David Hillson PMP HonFAPM FIRM**

**Director, RISK DOCTOR & PARTNERS**

### COURSE SUMMARY

All projects are risky, and effective risk management is a key contributor to project and business success. Project risk management is well established, with an agreed process, accepted methods and proven techniques. Despite this consensus, some elements of risk management are still problematic. This intermediate level Master Class addresses these sticking-points, presenting practical solutions to the most difficult parts of the risk process.

The two-day course covers the following main topics :

- Key concepts: relating uncertainty, risk, threat & opportunity
- Summary of the risk process
- Issues with identification: finding and describing risks
- Aspects of assessment: defining scales and understanding exposure
- Realistic responses: strategies and tactics
- Implementation issues: reviews and updates
- Keeping it alive: communication and buy-in

The course includes a number of exercises to allow delegates to practise the areas discussed, providing a safe learning environment where skills can be developed before returning to the workplace.

The course is designed for :

- Anyone involved in a project which is subject to uncertainty
- Project managers and risk practitioners who wish to extend their skills to manage risk more effectively
- Any project stakeholder with an interest in maximising the chances of project success

Prior experience of project risk management would be helpful though not essential.

### Course Leader

**Dr David Hillson** is internationally recognised as a risk management expert, and is Director of **RISK DOCTOR & PARTNERS**. David is a popular conference speaker and prolific author on risk, and works globally as a risk consultant and trainer. David is an active member of the Project Management Institute and was awarded the *PMI Distinguished Contribution Award*. He is also a Fellow of both the UK Association for Project Management (APM) and the UK Institute of Risk Management (IRM).

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## COURSE OUTLINE

1. **Course introduction**      Course objectives  
   Delegate introductions
2. **Key concepts**              Uncertainty and objectives  
   Risk, threat and opportunity
3. **Risk process summary**    Key stages  
   Main techniques
4. **Issues with identification**    When is a risk not a risk? Using metalanguage  
   How to find risks – key techniques  
   Ensuring complete coverage – the RBS
5. **Assessment areas**            How high is “High”? Defining scales  
   Improving resolution – P-I Scoring  
   Patterns of risk exposure – WBS/RBS mapping
6. **Realistic responses**        Strategies and tactics  
   Using metalanguage to design responses
7. **Implementation issues**      Just Do It: actions, reviews and updates  
   How much is enough?
8. **Keep it alive**                Communication strategies  
   Creating management buy-in
9. **Course conclusion**         Where next?  
   Other delegate issues